

AGENDA
SPECIAL MEETING OF THE
VILLAGE OF CLEMMONS COUNCIL
MAY 6TH, 2019 at 6:00 p.m.

- I. Call to Order – Mayor Wait
- II. Business – Special Meeting – Budget Workshop
- III. Meeting Recessed until 4:00 May 13th

BUDGET FYE JUNE 30, 2020

Proposed Budget

- Tax rate \$.115
- Current Service level plus drop off recycling at Public Works
- Marketing and Communications Director going to full time from part time at 32 hours a week
- 4.5 % pay increases
- Public Works additional \$5000 for possible changes in salary grades or additional merit

Proposed 2 Budget, per Retreat discussion of additional position

- Tax rate \$.115 (see 10 year projections this level of service not sustainable at \$.115)
- Equipment Operator position added
- Increase in leaf/limb and grass service
- Increase Public Safety with another mini cop

Please see the 10 year projections with proposed 2

At the end of presentation is ten year projections for General Fund and Stormwater Fund.

BUDGET FYE JUNE 30, 2020

Description	Actual FYE 6/30/2018	Budget FYE 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020	%
Revenues						
Ad Valorem Taxes	2,534,351	2,550,000	2,582,936	2,642,700	2,642,700	34%
Other Taxes	3,582	2,775	3,040	3,000	3,000	0%
Unrestricted Intergovernmental	2,300,632	2,275,100	2,355,994	2,360,200	2,360,200	30%
Restricted Governmental	642,190	827,340	637,803	829,465	829,465	11%
Permits & fees	50,128	22,175	24,910	17,675	17,675	0%
Investment earnings	26,647	67,000	178,429	155,000	155,000	2%
Donations & Sponsorship	6,220	5,000	9,000	8,000	8,000	0%
Other Revenue	18,286	233,980	62,015	221,220	221,220	3%
Total Revenue before Fund Balance App	5,582,036	5,983,370	5,854,127	6,237,260	6,237,260	80%
Fund Balance Appropriated	-	1,552,593	-	1,554,995	1,649,934	20%
Total Revenue	5,582,036	7,535,963	5,854,127	7,792,255	7,887,194	100%
Expenditures						
Governing Board	61,689	74,150	63,065	75,650	75,650	1%
Administration	584,395	699,150	625,598	780,165	780,165	10%
Public Safety	1,257,239	1,424,350	1,315,959	1,429,450	1,461,174	18%
Public Works	2,036,692	2,256,100	2,091,216	2,278,910	2,342,125	29%
Streets	386,230	525,250	100,529	1,206,205	1,206,205	15%
Planning	194,405	224,600	173,682	234,145	234,145	3%
Clemmons Events& Marketing	84,626	148,275	131,076	125,180	125,180	2%
Parks & Recreation	6,367	11,000	5,081	9,500	9,500	0%
Subtotal	4,611,643	5,362,875	4,506,205	6,139,205	6,234,144	79%
Capital Outlay	326,138	1,329,710	1,121,831	417,350	417,350	5%
Major Repairs	33,309	25,000	25,000	-	-	0%
Transfer to Capital Projects	98,529	1,182,525	50,207	1,235,700	1,235,700	16%
Subtotal Capital and Transfers	457,976	2,537,235	1,197,038	1,653,050	1,653,050	21%
Total Expenditures	\$ 5,069,619	\$ 7,900,110	\$ 5,703,243	7,792,255	7,887,194	100%
Revenues over(under) Expenditures	512,417		150,884			
Fund Balance Appropriated	-					
Restricted Fund Balance	-			1,384,160	1,384,160	
Fund Balance Appropriated	-			170,835	265,774	
Total Fund Balance Appropriated				1,554,995	1,649,934	

ESTIMATED GENERAL FUND REVENUES

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 6/30/2020
AD VALOREM TAXES						
10-3100-1100	Taxes-Ad Valorem Prior Years	2,881	6,000	5,500	6,000	6,000
10-3100-1110	Taxes -Ad Valorem Current	2,282,435	2,296,500	2,323,669	2,362,200	2,362,200
10-3100-1210	Taxes-Motor Vehicles-Current	243,153	240,000	249,439	267,000	267,000
10-3100-1600	Tax Refund/Releases	(1,325)	-	(1,002)	-	-
10-3100-1700	Interest Prior	1,292	2,500	1,330	2,500	2,500
10-3100-1710	Interest-Current Year	5,915	5,000	4,000	5,000	5,000
	TOTAL AD VALOREM TAXES	2,534,351	2,550,000	2,582,936	2,642,700	2,642,700
OTHER TAXES						
10-3235-0000	Gross Receipts Tax Leases	2,748	2,700	3,040	3,000	3,000
	TOTAL OTHER TAXES	2,748	2,700	3,040	3,000	3,000
UNRESTRICTED INTERGOVERNMENTAL						
10-3324-0010	Sales Tax Natural Gas	47,640	40,000	40,225	39,800	39,800
10-3324-0020	Electricity Sales Tax	705,920	693,500	730,737	741,000	741,000
10-3324-0030	Sales Tax Telecommunication	79,278	75,000	63,087	60,500	60,500
10-3324-0040	Sales Tax Video Programming	187,024	185,000	181,330	179,000	179,000
10-3324-1000	Sales Tax Distribution	821,959	839,500	855,700	855,000	855,000
10-3324-3357	Beer & Wine Tax	84,915	84,100	84,915	84,900	84,900
10-3324-3381	ABC Distribution	373,896	358,000	400,000	400,000	400,000
	TOTAL UNRESTRICTED INTERGOVERNMENTAL	2,300,632	2,275,100	2,355,994	2,360,200	2,360,200
RESTRICTED INTERGOVERNMENTAL						
10-3432-3433	Powell Bill	519,020	513,200	517,863	513,225	513,225
10-3432-3440	Sewer Reserve Reimbursement	-	190,640	-	190,640	190,640
	CWRAR Grant	-	-	-	6,000	6,000
10-3432-3472	Solid Waste Disposal Tax	13,025	13,500	14,640	14,600	14,600
10-3432-7030	County Shared -Local Occupancy Tax	42,259	40,000	43,500	43,500	43,500
10-3432-7031	County Occupancy Tax-tourism	67,886	70,000	61,800	61,500	61,500
	TOTAL RESTRICTED INTERGOVERNMENTAL	642,190	827,340	637,803	829,465	829,465
PERMITS AND FEES						
10-3534-3100	Parking Tickets	1,750	500	875	500	500
10-3534-3102	False Alarms	4,050	5,000	5,700	5,700	5,700
10-3534-5100	Public works fees & ordinances	9,129	8,000	2,800	2,800	2,800
10-3534-9100	Planning fees	12,300	7,000	7,000	7,000	7,000
10-3534-9101	Community Garden fee	650	525	525	525	525
10-3534-9102	Payment in Lieu-Restricted	21,604	-	6,860	-	-
10-3534-9103	Farmers Market	645	1,150	1,150	1,150	1,150
	TOTAL PERMITS AND FEES	50,128	22,175	24,910	17,675	17,675
INVESTMENT EARNINGS						
10-3831-0000	Investment earnings	52,523	55,000	137,565	125,000	125,000
10-3831-1000	Investment Earnings-Reserve	343	-	660	-	-
10-3831-2000	Investment Earnings-Powell Bill	14,170	12,000	40,204	30,000	30,000
	TOTAL INVESTMENT EARNINGS	67,036	67,000	178,429	155,000	155,000
DONATIONS AND SPONSORSHIPS						
10-3833-1000	Clemmons Events Sponsorships	4,500	5,000	9,000	8,000	8,000
10-3833-0000	Donations	1,720	-	-	-	-
	TOTAL DONATIONS AND SPONSORSHIPS	6,220	5,000	9,000	8,000	8,000
SALES & SERVICES						
10-3835-0051	Services other Governmental Entities	-	-	11,890	11,240	11,240
10-3835-0000	Sale of Capital Assets	300	50,000	50,000	26,000	26,000
10-3839-0000	Miscellaneous	3,636	-	125	-	-
10-3839-1000	Hubbard Realty Portion James St Ex	-	183,980	-	183,980	183,980
	TOTAL OTHER REVENUE	3,936	233,980	62,015	221,220	221,220
	Subtotal	5,607,241	5,983,295	5,854,127	6,237,260	6,237,260

ESTIMATED GENERAL FUND REVENUES CONTINUED

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 1 6/30/2020
FUND BALANCE APPROPRIATED						
10-3991-0000	Fund Balance Appropriated	-	1,303,540	-	170,835	265,774
10-3991-0010	Fund Balance Apr.. Restricted CRED	-	7,275	-	11,530	11,530
10-3991-0020	Fund Balance Reserve-Tourism	-	26,000	-	650	650
10-3991-9010	Fund Balance Appr.Restricted Streets	-	539,900	-	1,371,980	1,371,980
TOTAL FUND BALANCE APPROPRIATED		-	1,876,715	-	1,554,995	1,649,934
TOTAL GENERAL FUND REVENUES		\$ 5,607,241	\$ 7,860,010	\$ 5,854,127	\$ 7,792,255	\$ 7,887,194

AD VALOREM TAXES:

Forsyth County assessed property values as of January 1, 2019; the total estimated tax base is \$2,283,108,788 (3.4% increase). The proposed tax rate is \$.115 per \$100 valuation.

	Tax Base FY 18-19	Tax Base FY 19-20	Collection Rate	Levy
Forsyth County	\$2,012,031,453	\$2,064,437,008	99.50%	\$2,362,200
NCDMV Registered Motor Vehicles	210,873,926	234,595,017	99%	\$267,000
Total	\$2,222,905,379	\$2,299,032,025		\$2,629,200

INTERGOVERNMENTAL REVENUES:

State or County Levied Taxes shared with Clemmons

- Utilities Sales Tax based on NCLM projections and Clemmons % change from same period FY 17-18 to FY 18-19
 - Natural Gas (1.3% decrease)
 - Electricity (1.5% increase)
 - Telecommunications (3.9% decrease)
 - Video Programing (.01% decrease)
- Sales Tax Distribution Forsyth County levied 2% local sales tax distributed on ad valorem basis.
 - 1% increase based on NCLM projections and an anticipated lower percentage due to County and Winston-Salem raising their tax rate.
 - Beer and Wine – State shared based on beer & wine sales
 - ABC distribution-distribution from ABC Store
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RESTRICTED INTERGOVERNMENTAL REVENUES:

State or county shared revenues required to be expended for specific purpose.

- Powell Bill Funds(Restricted for Street construction or maintenance): State Appropriation

Population	19903	19.33	384,725
Miles	80.78	1591.15	128,500

- Solid Waste Disposal Fee .4% Increase
 - Portion of State landfill tipping fee restricted for recycling.

RESTRICTED INTERGOVERNMENTAL REVENUES:

- Occupancy Tax
 - County levied tax that the County shares with the Winston-Salem Tourism Authority and all the municipalities with in the County

Restricted for Cultural, Economic and Recreational Purposes	\$43,500
Restricted for Travel & Tourism Related Activities	\$61,500

DONATIONS & SPONSORSHIPS:

This is community partners for Clemmons Events, per the Village’s contract with Waste Management, Waste Management contributes \$3,000 for Clemmons events. We are increasing our annual ad in Forsyth Community to include ad for sponsors in hope to increase sponsorships.

FUND BALANCE:

One appropriate use of Fund Balance is to allow the Village to fund one-time purchases or to complete capital projects without affecting the resource stream for normal operations.

FEE SCHEDULE IS EXHIBIT A OF THIS DOCUMENT:

GOVERNING BOARD APPROPRIATIONS:

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-4110-1200	Salaries	\$ 32,194	\$ 33,300	\$ 32,597	\$ 33,300	\$ 33,300
10-4110-1810	FICA	2,463	2,550	2,428	2,550	2,550
10-4110-1910	Audit	14,300	14,700	14,000	14,100	14,100
10-4110-3100	Travel/Meetings	4,352	6,600	1,500	8,700	8,700
10-4110-3900	Contract services	1,380	10,000	5,540	10,000	10,000
10-4110-6990	Forsyth County-Clemmons Library	7,000	7,000	7,000	7,000	7,000
TOTAL GOVERNING BOARD		\$ 61,689	\$ 74,150	\$ 63,065	\$ 75,650	\$ 75,650

SALARIES:

Mayor and Council Salaries plus \$50 meeting allowance; budgeted for \$25 regular meeting and 6 special meeting

AUDIT:

The Village is required by State Statute to have an annual audit, which may include a Federal and State single audit on grants. Contract has been approved.

TRAVEL/MEETINGS:

\$600 per Councilmember & Mayor	\$3,600
Essentials in Government (4)	\$3,000
Lunches & Snacks –Village Retreat	\$ 700
Meals-Special Meetings/6	\$ 900
Miscellaneous	\$ 500
Total	\$8,700

FORSYTH COUNTY-CLEMMONS LIBRARY:

This is a special appropriation, based on request by Clemmons Friends of the Library. The amount will be determined annually by the Council. The Clemmons Library uses these funds to purchase books, children’s programs and DVDs’ that are specific to the needs of the Clemmons Library.

ADMINISTRATION APPROPRIATIONS

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-4120-1210	Salaries	\$ 295,663	\$ 316,500	\$ 312,330	\$ 338,000	\$ 338,000
10-4120-1211	Salary Auto Allowance	4,800	4,800	4,800	4,800	4,800
10-4120-1810	FICA	22,342	24,600	24,260	26,200	26,200
10-4120-1820	Retirement	22,159	24,900	24,180	30,200	30,200
10-4120-1821	401K Match	13,081	14,400	13,870	16,850	16,850
10-4120-1830	Group insurance	46,744	45,000	44,288	59,765	59,765
	Wellness	-	-	-	1,500	1,500
10-4120-1840	Moving Expenses	1,638	-	-	-	-
10-4120-1850	Unemployment	55	100	-	250	250
	Personnel	406,482	430,300	423,728	477,565	477,565
10-4120-1920	Attorney	26,279	35,000	26,279	55,000	55,000
10-4120-2000	Supplies	5,220	7,000	5,687	7,000	7,000
10-4120-3100	Travel/meetings/education	8,147	12,300	7,113	15,000	15,000
10-4120-3210	Telephone	7,631	8,500	7,817	8,500	8,500
10-4120-3250	Postage	1,683	2,500	1,952	3,000	3,000
10-4120-3290	Citizen communication	3,418	15,000	10,070	16,000	16,000
10-4120-3300	Utilities-Village Hall	10,221	12,250	11,888	12,400	12,400
10-4120-3340	Water & sewer	420	1,000	590	1,000	1,000
10-4120-3400	Print/copier	312	4,500	5,284	5,100	5,100
10-4120-3510	Bldg. & Landscaping maintenance	5,870	25,000	3,007	15,000	15,000
10-4120-3700	Advertising	2,070	5,000	2,938	5,000	5,000
10-4120-3900	Contract Services	12,210	25,000	17,256	35,000	35,000
10-4120-3910	Contract Services Tax Collection	29,306	37,000	32,480	37,000	37,000
10-4120-3920	Contract Services Board of Elections	10,677	-	-	20,000	20,000
10-4120-4400	Licenses & Support Agreements	7,425	8,300	7,549	6,100	6,100
10-4120-4500	Insurance & bonds	17,098	31,000	29,413	30,000	30,000
10-4120-4910	Dues and subscriptions	25,682	29,500	25,537	29,500	29,500
10-4120-4990	Non capital equipment	4,244	10,000	7,010	2,000	2,000
	Subtotal	177,913	268,850	201,870	302,600	302,600
	TOTAL ADMINISTRATION	584,395	\$ 699,150	\$ 625,598	\$ 780,165	\$ 780,165

GOALS AND OBJECTIVES:

- Aid the Council in determining priorities necessary to prepare the Village for short-term and long-term goals.
- Continue to provide an open and transparent government and to engage citizens at all levels.
- Continue to work with other departments in seeking ways to improve efficiencies
- Maintain high levels of professional accounting and financial reporting standards.
- Provide accurate and timely information to Council.
- Advance employee skills and knowledge-base through education and training.

ADMINISTRATION APPROPRIATIONS

Personnel:

5 full time positions: Full Time is 32-40 hours a week; budgeted 4.5% raise

- Manager
- Senior Administration Assistant
- Clerk/Human Resources
- Finance Officer
- Marketing and Communications Director 50% admin and 50% Clemmons Events & Marketing FT **Change from Part time to full time at 32 hours a week.**

Benefits

- Employer Taxes
- Group Insurance: Health, Dental and Vision (8.6% ↑)
- Life Insurance- 1 x Salary
- Local Government Employees Retirement System 8.95% (12.5 % ↑)
- 401K- the Village match's employees contribution up to 5%

TRAVEL/MEETINGS/EDUCATION:

In order to advance employee skills and knowledge base the following conferences and or classes have been budgeted for. This category also budgets for any cost of meetings that the staff would need to attend in the process of performing their job.

<p>Manager</p> <ul style="list-style-type: none"> ASU Local Government Alumni NCLM Conference Manager Conferences (2) Town Hall Host Manager Roundtable Host Sheriff's Meeting ICMA Conference <p>Clerk:</p> <ul style="list-style-type: none"> Clerk Academy 2 Regional Meeting 2 	<p>Marketing & Communication Director</p> <ul style="list-style-type: none"> NC3C Conference NCAGIO Conference Social Media Class School of Government <p>Finance Officer:</p> <ul style="list-style-type: none"> Summer, Fall & Spring FO Conference NC State Treasurers Meeting Update CAFR or GAAP <p>Chamber Lunch</p>
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CITIZEN COMMUNICATION:

Provide open and transparent government and to engage the Village Citizens.

- 2nd year of Web page update \$8,500
- Constant Contact (email an text blasts)
- Coffee with a Cop
- Promotion of new web page & the video of Village Meetings
- Village maps

BUILDING AND LANDSCAPING MAINTENANCE:

- Generator Maintenance
- Landscaping
- HVAC Repairs and Service
- Plumbing Repairs

CONTRACT SERVICES:

This category contains various service contracts for the Village

- Cleaning Village Hall- once a week
- Alarm monitoring and maintenance
- Pest control- once a month
- IT Services per hour as requested
- Code codification and internet subscription for Village Code of Ordinances
- Bank services such as positive pay, ACH control, remote deposit and online banking
- Driving records & background checks new employees
- Salary survey (**budget for, however going to try in house first using NCLM Salary Survey and Bureau of Labor and Statistics**)

CONTRACT SERVICES TAX COLLECTION:

- Forsyth County -1% of collections to bill and collect Village taxes.
- NCDMV- 5% for collection by tax and tag. The State passes thru any fee for credit card payments, therefore the 5% can vary from month to month depending on the charges for the credit card payments.

LICENSES AND SUPPORT AGREEMENTS:

- Smart Solutions- one hour of time and monitoring software and report for services and PC
- LOGIS –Accounting and Payroll Software quarterly
- Network Solutions-domain name
- Trend Software
- Email software
- Security Software
- SSL Certificate
- Warranty Server
- ASCAP (Music License)
- BMI (Music License)

INSURANCE AND BONDS:

In order to protect the Village of risks and meet statutory requirements, the Village carries the following insurance and bonds.

- General liability/Cyber liability and data compromise
- Property liability insurance
- Public officials liability- covers elected officials
- Employment practice liability-Personnel issues
- Public official bond-Finance Office is required by State Statute to be bonded
- Workers compensation for administrative staff

DUES AND SUBSCRIPTIONS:

Funding to those agencies that support the Village of Clemmons with lobbying state legislation development, council and staff development and training, economic development and annual membership dues for the municipality.

North Carolina League of Municipalities	\$17,600	International Institute of Municipal Clerk	\$170
Piedmont Triad Regional Council	\$ 4,180	NC Association Municipal Clerk	
School of Government	\$ 2,515	NC3C	\$ 50
ICMA Manager Association	\$ 925	NCAGIO	\$ 25
NC City County Association	\$ 280	Sam’s	\$100
Government Finance Officer Association	\$ 190	Courier	\$20
NC Government Finance Officers Association	\$ 60	W-S Journal	\$234
NC Budget Association	\$ 50		

NON –CAPITAL EQUIPMENT < \$5,000

- Server Upgrades and reconfiguration.

PUBLIC SAFETY APPROPRIATIONS:

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed2 6/30/2020
10-4300-2000	Supplies	\$ 1,528	\$ 2,000	\$ 1,400	\$ 2,100	\$ 2,100
10-4300-2510	Gas/Fuel	-	100	-	100	100
10-4300-2900	Non-capital equipment	400	1,500	600	1,500	1,500
10-4300-3210	Telephone	6,876	9,000	7,399	7,000	7,000
10-4300-3300	Utilities	2,130	2,700	2,566	2,700	2,700
10-4300-3510	Repairs & maintenance	60	750	90	750	750
10-4300-3900	Contract Services -Hustle	120	500	-	500	500
10-4300-3940	Cleaning Service	2,160	2,400	2,400	2,400	2,400
10-4300-4130	Rent/lease	14,400	14,400	14,400	14,400	14,400
10-4300-4500	Insurance	1,000	1,000	1,000	1,000	1,000
10-4300-6930	Contract Services Forsyth County	1,255,711	1,390,000	1,286,104	1,397,000	1,428,724
TOTAL PUBLIC SAFETY		\$ 1,257,239	\$ 1,424,350	\$ 1,315,959	\$ 1,429,450	\$ 1,461,174

FORSYTH COUNTY SHERIFF'S DEPARTMENT GOALS AND OBJECTIVES:

- Create a community that is safe.
 - This will be accomplished by meeting the law enforcement needs of Clemmons by contracting with the Forsyth County Sheriff's Department; the contract provides one Sergeant, two Corporals, one investigator and ten deputies.

THE VILLAGE PROVIDES THE FOLLOWING FOR FORSYTH COUNTY DEPUTIES LOCATED IN CLEMMONS:

- Supplies-water, and office type supplies
- Non capital office equipment-bookshelves, shredder and printers etc.
 - Printer
 - Monitor
- Cell phones and 3 phone lines
- Electricity on the office space
- Janitorial services-once a week
- Rent of Office Space Neudorf
- Liability Insurance

Proposed 2 includes adding another mini cop position, see also 10 year projection proposed 2

PUBLIC WORKS APPROPRIATIONS

The Public Works department is responsible for maintenance of public buildings and grounds, solid waste and recycling oversight, compliance with Federal and State mandates, streets lights, leaf, limb and grass program, state right of way maintenance.

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-4500-1210	Salaries	\$ 456,361	\$ 456,000	\$ 441,702	\$ 462,500	\$ 488,060
10-4500-1215	Salaries Bulk Item	-	10,000	9,202	10,000	10,000
10-4500-1215	Salaries Leaf/Limb	34,500	37,000	36,357	40,000	44,040
10-4500-1810	FICA	31,307	38,500	32,767	39,200	41,465
10-4500-1820	Retirement expense	32,640	39,200	36,545	45,730	48,380
10-4500-1821	401K Match	14,299	22,400	13,918	22,200	23,880
10-4500-1830	Group insurance	117,024	125,000	116,888	131,330	142,250
	Wellness	-	-	-	3,000	3,300
10-4500-1850	Unemployment	-	500	-	350	700
	Personnel	686,131	728,600	687,379	754,310	802,075
10-4500-2000	Supplies	8,839	15,000	10,600	15,000	15,000
10-4500-2010	Street signs/posts	7,379	10,000	7,400	8,000	8,000
10-4500-2120	Safety clothing & uniforms	16,183	20,000	16,183	18,000	19,600
10-4500-2510	Gas & fuel	18,724	21,900	16,965	21,000	21,000
10-4500-2511	Gas & fuel: Leaf & Limb	9,376	11,200	10,466	11,200	16,800
10-4500-2900	Non capital equipment	12,581	25,000	13,756	20,000	20,000
10-4500-3100	Travel/education/meetings	5,543	10,500	5,543	8,500	8,500
10-4500-3210	Telephone/internet	10,584	12,000	10,754	12,000	12,350
10-4500-3300	Utilities-street lights	138,021	149,000	102,892	99,000	99,000
10-4500-3310	Utilities-Village Yard	27,468	30,000	31,704	34,000	34,000
10-4500-3510	Bldg. & Landscaping Maintenance	9,641	15,000	11,847	25,000	25,000
10-4500-3511	Landscaping NCDOT RofW & Ramps	1,249	7,000	1,250	2,000	2,000
10-4500-3520	Repairs & Maintenance	37,493	55,000	46,821	55,000	60,000
10-4500-3590	Street Repairs due to Utilities	1,091	9,000	-	5,000	5,000
10-4500-3900	Solid Waste & Recycling	991,904	1,040,500	1,026,500	1,104,950	1,104,950
10-4500-3970	Leaf/Limb Grass Disposal	5,242	8,000	6,570	8,000	9,000
10-4500-3990	Contract Services-General	4,569	41,500	41,180	18,000	18,000
10-4500-4400	Licenses & support agreement	7,705	9,200	7,573	8,000	8,000
10-4500-4500	Insurance	35,715	35,700	34,138	49,800	51,700
10-4500-4910	Dues and subscriptions	1,254	2,000	1,545	2,000	2,000
10-4500-4920	Professional Licenses	-	-	150	150	150
	Subtotal	1,350,561	1,527,500	1,403,837	1,524,600	1,540,050
	TOTAL PUBLIC WORKS	\$ 2,036,692	\$ 2,256,100	\$ 2,091,216	\$ 2,278,910	\$ 2,342,125

GOALS AND OBJECTIVES

- Continue to seek ways to improve efficiencies in operations
- Advance employee skills and knowledge-base through training and education
- Enhance and maintain Village Facilities
- Respond to any request the Council might have.

PUBLIC WORKS APPROPRIATIONS

SALARIES AND BENEFITS:

Proposed 4.5%

14 Full Time Positions 3 Position Currently Unfilled	Public Works 81 %	Street 4%	Stormwater 15%
Public Works Director and Village Engineer (1)			
Senior Administrative Support Specialist (1)			
Public Works Director of Operations (1)			
Automotive Supervisor (1)			
Automotive Mechanic (1)			
Equipment Operator III (6)			
Landscape Supervisor (1)			
Landscape Technician (2)			
Inspector (1) PT Position			
Total Salaries \$ 636,000	\$512,500	\$25,380	\$98,120

Proposed 2 Additional Position

Equipment Operator I	Total	Public Works	Stormwater
Salary	\$33,650	\$29,600	\$4,050
FICA	\$ 2,575	\$ 2,265	\$ 310
Retirement	\$ 3,015	\$ 2,650	\$ 365
401K Match	\$ 1,685	\$ 1,480	\$ 205
Group Insurance	\$13,000	\$10,920	\$2,080
Wellness	\$ 300	\$ 300	
Unemployment	\$ 350	\$ 350	
	\$53,610	\$46,700	\$6,910

We currently have 2 unfilled equipment operator positions with 1 equipment operation position out.

Benefits:

- Employer Taxes
- Group Insurance- Health, Dental and Vision (Health Insurance 8.6% ↑)
- Life Insurance 1 x Salary
- Local Government Employees Retirement System 8.95% (15.5% ↑)
- 401K- The Village matches employee contribution up to 5%.

SAFETY CLOTHING & UNIFORMS:

- Uniform rental and employee clothing
 - Village provides cold weather outerwear and clothing for Public Works Employee due to nature of the work they perform
- Safety Shoes replace about 5 employees a year
- Safety vests & glasses
- Gloves
- Random drug testing
- **New Employee \$1,600**

GAS & FUEL & GAS FUEL LEAF/LIMB

CPI for gasoline as of March 2019 was -.6%

- Estimated Budget Same this year 5% increase from estimated actual
- Alternate 2 includes increased leaf/limb service increase in fuel \$5,600

NON CAPITAL EQUIPMENT < \$5,000

- Computer Steve & Lenny \$5,500
- iPad and otter box inspections \$1,000
- Update Vehicle Snap On \$2,000
- 2 Blowers \$2,000
- Welding helmet \$1,000
- Pole Saw Replacement \$1,000
- Small Push Mower replacement \$ 1,500
- Weed eater \$800
- For unanticipated needs and tools \$5,200

PUBLIC WORKS APPROPRIATION CONTINUED:

TRAVEL/ EDUCATION/ MEETINGS:

- Employee Travel for training and or meetings
 - Public Works Director or the Village Manager approves all employee travel
- Training may vary from year to year depending of offerings from NC Association of Public Works and NCDOT.

TELEPHONE & INTERNET:

- Telephone and internet service for public works
- Employees required to be on call 24/7; therefore either a cell phone or cell phone reimbursement is provided to all Public Works Employees.

UTILITIES STREET LIGHTS

- Currently 984 Street lights
- Additional lights Market Center Drive 22

SOLID WASTE AND RECYCLING:

Promote a clean environment through garbage collection and recycling services. Once per year, the Village also sponsors a spring bulk-item event, allowing citizens the opportunity to dispose of bulky items normally not accepted in household trash collection.

Increase in rate is based on Water, Sewer, and Trash CPI, Not Seasonally Adjusted, All Areas March 3.6%

	Count FY 2019	Count FY 2020	Current Rate	Rate 7/1/19	Amount
Single Family Residential	6102	6207	\$10.10	\$10.47	\$779,850
Single Family Recycling	6130	6235	\$2.85	\$2.96	\$221,600
Condos & Townhomes Dumpster			\$3,820.75	\$3,963.00	\$48,000
Cardboard Recycling less rebate					\$5,000
Compactor extra household trash					\$10,000
Bulk Item Pick up 1					\$25,000
Used Oil					\$250
City of Winston-Salem					\$250
Subtotal Current Service					\$1,089,950
Recycling, Plastic, Aluminum, Paper					\$15,000
Total					\$1,104,950

REPAIRS AND MAINTENANCE:

For Proposed 2 assumed some increase in repairs and maintenance because leaf/limb trucks increase of hours \$5,000

LEAF/LIMB DISPOSAL:

For Proposed 2 assume some increase in tonnage due to going every week instead of every other week. Assumption being that on every other week schedule some residents might make other arrangement for yard waste.

CONTRACT SERVICES-GENERAL:

On Call Technical Support Services for pavement management:
3 year total \$36,810; current year \$12,270.
Miscellaneous contracts

STREET APPROPRIATIONS

The street department provides four primary services for the Village: roadway construction, street maintenance, right of way maintenance, and emergency response. These services include roadway and drainage repairs, construction project management and inspections, asphalt resurfacing, mowing and landscaping along public roadways, and emergency services such as snow removal, storm debris cleanup, and assistance to Sheriff and Fire departments in emergency street closures. The Village has 80.78 miles for streets.

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-4510-1210	Salaries	\$ 6,392	\$ 36,525	\$ 10,200	\$ 10,505	\$ 10,505
10-4510-1220	Salaries-Snow Removal	5,961	-	9,271	12,000	12,000
10-4510-1230	Salaries-Street Sweeping	-	-	1,251	2,875	2,875
10-4510-1810	FICA	932	2,800	1,810	1,820	1,820
10-4510-1820	Retirement	931	2,600	1,888	2,120	2,120
10-4510-1821	401K Match	451	1,425	940	1,185	1,185
10-4510-1830	Group insurance	3,413	9,050	8,730	9,200	9,200
	Personnel	18,080	52,400	34,090	39,705	39,705
10-4510-1990	Surveying/Engineering	-	2,000	-	15,000	15,000
10-4510-2400	Drainage repairs-Streets	3,100	-	600	1,000	1,000
10-4510-2510	Gas and fuel	646	1,000	379	1,000	1,000
10-4510-2900	Traffic Control	46,648	5,000	5,550	15,000	15,000
10-4510-3510	Right of Way Maint. Village Streets	169	4,000	500	2,000	2,000
10-4510-3520	Repairs & Maintenance Equipment	628	2,000	500	2,000	2,000
10-4510-3570	Sidewalk Maintenance	9,600	10,000	10,000	50,000	50,000
10-4510-3590	Other Miscellaneous	-	500	-	500	500
10-4510-3600	Snow Removal	11,965	20,000	17,020	20,000	20,000
10-4510-5910	Street Patching & Repairs	7,473	35,330	31,890	60,000	60,000
10-4510-5920	Street Resurfacing & Paving	287,921	353,020	-	1,000,000	1,000,000
10-4510-5500	Capital outlay	-	40,000	-	-	-
	Subtotal	368,150	472,850	66,439	1,166,500	1,166,500
	TOTAL STREETS	\$ 386,230	\$ 525,250	\$ 100,529	\$ 1,206,205	\$ 1,206,205

GOALS AND OBJECTIVES

- Complete Construction of Phase IA and start Phase II Market Center Drive
- Snow and ice control planning and servicing with the intent of providing the majority of Village residents with reasonable access to route within 24 hours of event
- Maintain roads good condition with patching and repairing

RESTRICTED REVENUES ASSOCIATED WITH THIS DEPARTMENT:

Powell Bill	\$ 513,225
Interest Powell Bill	\$ 30,000

	Actual 6/30/2018	Estimated 6/30/2019	Estimate 6/30/2020
Budgeted 6/30/2020			\$ 1,371,980
Restricted Fund Balance	\$ 1,674,815	\$ 2,116,553	\$ 744,573

STREET APPROPRIATIONS, CONTINUED

SALARIES & BENEFITS:

4% TOTAL PUBLIC WORK SALARIES ON STREETS \$25,830

TRAFFIC CONTROL:

- Stop Signs
- Speed Limit Signs
- Post for signs
- Cones
- Traffic Calming Measures \$10,000

SIDEWALK MAINTENANCE:

We have several areas to be repaired increased budget to \$50,000 in order to complete repairs.

RESURFACING AND PAVING:

Anticipating a major resurfacing project fall 2019 based on new pavement conditional report.

Please note that transfer for phase IA and start of phase 2 is listed under Transfers to Capital Projects.

PLANNING AND ZONING APPROPRIATIONS

The planning department assists elected and appointed officials in efforts to achieve the highest quality of life for current and future residents by promoting orderly growth and development; encouraging long range planning; promoting land use regulations the “best use” of our land resources; enforcement of our development and land use regulations and providing technical support to Planning Board and Zoning Board of Adjustment.

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-4910-1210	Salaries	78,460	90,050	85,932	103,100	103,100
10-4910-1810	FICA	5,958	6,800	6,575	8,050	8,050
10-4910-1820	Retirement expense	5,539	5,950	5,988	7,250	7,250
10-4910-1821	401K Match	3,693	3,900	3,863	4,050	4,050
10-4910-1830	Group Insurance	11,121	11,000	12,149	13,000	13,000
	Wellness	-	-	-	600	600
10-4910-1850	Unemployment Expense	-	50	-	195	195
	Personnel	104,771	117,750	114,507	136,245	136,245
10-4910-1920	Contract Service Attorney	1,185	5,000	1,185	5,000	5,000
10-4910-2000	Supplies	926	1,500	926	1,500	1,500
10-4910-3100	Travel/education/meetings	2,250	3,500	2,250	3,500	3,500
10-4910-3210	Telephone	638	1,100	669	900	900
10-4910-3400	Printing	-	2,000	-	6,000	6,000
10-4910-3700	Advertising	975	5,000	3,144	5,000	5,000
10-4910-3930	Contract Services General	1,733	15,000	2,599	15,000	15,000
10-4910-3960	Contract Services Transportation	25,717	6,000	3,500	15,000	15,000
10-4910-3961	Transportation Committee	-	9,000	8,000	8,000	8,000
10-4910-3970	Contract Services-Comp Plan	29,329	8,000	2,500	1,000	1,000
10-4910-3980	Contract Services-Site Plan Review	2,751	4,000	3,000	2,000	2,000
10-4910-4000	Farmers Market	4,764	10,000	6,253	6,000	6,000
10-4910-4010	Community Garden	614	1,500	1,058	1,500	1,500
10-4910-4400	Software License	3,414	3,850	3,414	3,600	3,600
10-4910-4910	Dues and subscriptions	335	400	354	400	400
10-4910-4980	Non capital equipment	-	3,000	2,831	-	-
10-4910-6931	Contract Service-Enforcement	13,003	25,250	14,742	20,000	20,000
10-4910-6933	Matching Funds Home Program	2,000	2,000	2,000	2,000	2,000
10-4910-6940	Architectural Survey	-	750	750	1,500	1,500
	Subtotal	89,634	106,850	59,175	97,900	97,900
	TOTAL PLANNING & ZONING	194,405	224,600	173,682	234,145	234,145

GOALS AND OBJECTIVES

- Provide accurate and timely information to Council
- Work on action items highlighted in the Comprehensive Plan
- Update of Clemmons Transportation Plan
- Advance employee skills, knowledge-base and exchange of knowledge through training, conferences and education
- Update Unified Development Ordinances for changes within the Village and or changes to State Law.
- Continuing to advance connectivity along Market Center Drive

PLANNING AND ZONING APPROPRIATIONS, CONTINUED

PERSONNEL:

- Planner
- Part time plan reviewer and code enforcement
 - This position increased from 5 hours a week to 18 hours a week and added some code enforcement
- Intern

PRINTING:

Printed copies of the update Comprehensive Plan and possible UDO changes depending on Winston-Salem progress on UDO changes.

CONTRACT SERVICE-GENERAL

Due to change in planner, left \$15,000 for contracting out special projects or additional help the new planner may need.

CONTRACT SERVICE-TRANSPORTATION:

Transportation related studies as deemed necessary by the Village Planner. Traffic calming policy reviews, updated UDO maps and TIA reviews.

TRANSPORTATION COMMITTEE:

Council appointed committee to update the Village Transportation Plan

CONTRACT SERVICES-ENFORCEMENT:

Inter local Contract with City-County Inspections for enforcement of Unified Development Ordinance.

FARMERS MARKET:

- Advertising and promoting the farmers market

COMMUNITY GARDEN:

Replace some of boards of boxes

SOFTWARE LICENSE:

- Subscription for Project Software
- ARC GIS

CLEMMONS EVENTS AND MARKETING APPROPRIATIONS

This department promotes and manages Villages events and markets the Village.

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-6000-1210	Salaries	22,947	25,000	24,477	31,300	31,300
10-6000-1810	FICA	1,717	1,925	1,873	2,395	2,395
10-6000-1820	Retirement expense	1,684	1,900	1,896	2,800	2,800
10-6000-1821	401K Match	1,122	1,900	1,223	1,565	1,565
10-6000-1830	Group Insurance				6,220	6,220
	Personnel	27,470	30,725	29,469	44,280	44,280
10-6000-6040	Southwest Little League	1,920	-	-	-	-
10-6000-6130	Clemmons Events	13,386	2,200	1,013	2,500	2,500
10-6000-6131	Movie Nights	-	9,250	6,636	6,800	6,800
10-6000-6132	Monster Dash & Goblin Hop	-	3,550	3,872	5,100	5,100
10-6000-6133	Ice Cream Festival	-	8,550	7,600	8,000	8,000
10-6000-6134	Other Events	-	5,000	1,541	2,500	2,500
10-6000-6140	Tourism related	23,285	55,000	55,000	30,000	30,000
10-6000-6141	Tourism-Festival of Lights	18,565	34,000	25,945	26,000	26,000
	Subtotal	57,156	117,550	101,607	80,900	80,900
	TOTAL CLEMMONS EVENTS & MARKETING	84,626	148,275	131,076	125,180	125,180

GOALS AND OBJECTIVES

- Promote community spirit and participation.
- Market and brand the Village as a place to visit and live.

This department is funded by County Levied Occupancy Tax, Sponsorships and Fund Balance.

- *Occupancy Tax Cultural Recreation* **\$43,500**
- *Occupancy Tax Tourism* **\$61,500**
- *Sponsorships* **\$ 8,000**
- *Fund Balance Appropriated Restricted* **\$12,180**

PERSONNEL

- ½ of the Clemmons Marketing and Communications Director salaries. This position increased to 32 hours a week full time position

OTHER EVENTS:

- Lip sync
- Spring Festival

TOURISM RELATED:

- Advertise and promote the Village as well as community events
- Discover Clemmons web hosting, promoting Village hotels and business
- Blog for discover Clemmons
- Forsyth Community-distributed to business in Clemmons, as well as rest areas in the State
 - Increased advertising here to incorporate advertising for hotels and event sponsorship.
- Replacement of Village of Clemmons banners, current ones showing wear.

CLEMMONS EVENTS AND MARKETING APPROPRIATIONS

TOURISM- RELATED FESTIVAL OF LIGHTS:

- Set up, decorate and take down Christmas Tree Village Hall
- Tree lighting event
- Electricity Snowflakes on Light Poles
- Maintenance of Christmas decorations
- Purchase 5 Led Snowflakes
- Expansion of Clemmons Wonderland
- 25 Christmas Banners to intermix with Snowflakes that enhance the theme

PARKS AND RECREATION APPROPRIATION

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-6120-1010	Greendale Park Maintenance	715	2,000	850	1,500	1,500
10-6120-1020	Lake & Greenway Maintenance	5,652	9,000	4,231	8,000	8,000
TOTAL PARKS & RECREATION		6,367	11,000	5,081	9,500	9,500

Greendale Park

- Water & Electricity
- Stormwater Fee

Village Point Lake & Greenway

- Fish Food
- Maintenance
- Entrance Maintenance

CAPITAL OUTLAY AND TRANSFERS TO CAPITAL PROJECTS

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 06/30/2020
10-8110-4120	Capital Outlay Administration	18,937	865,710	713,500	29,550	29,550
10-8110-4500	Capital Outlay Public Works	304,748	464,000	408,331	387,800	387,800
10-8110-4910	Capital Outlay Planning	2,453	-	-	-	-
TOTAL CAPITAL OUTLAY		326,138	1,329,710	1,121,831	417,350	417,350

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 2 6/30/2020
10-8140-2000	Major Repairs and Renovations PW	\$ 33,309	\$ 25,000	\$ 25,000	\$ -	\$ -
10-8140-3000	Major Repairs and Renovations Park	-	-	-	-	-
TOTAL MAJOR REPAIRS AND RENOVATIONS		\$ 33,309	\$ 25,000	\$ 25,000	\$ -	\$ -

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 6/30/2020
10-9840-9800	Transfers to Capital Projects	\$ 81,820	\$ -	\$ -	\$ -	\$ -
10-9840-9845	Clemmons Match 158 Sidewalk & Tanglewood Greenway- Complete	16,709	324,225	5,207	476,700	476,700
10-9840-9849	Transfer to Market Center Dr Phase 1A & II	-	86,000	29,200	-	-
10-9840-9849	Transfer to Market Center Dr Phase 1A & II Powell Bill	-	539,900	15,800	709,000	709,000
10-9840-9850	Clemmons Match-Sidewalk Stadium to Kinnamon on 158	-	54,100	-	-	-
10-9840-9851	Clemmons Match -Intersection Imp. Clemmons Match-Harper Rd.	-	72,000	-	-	-
10-9840-9852	Sidewalk	-	106,300	-	50,000	50,000
TOTAL TRANSFERS TO CAPITAL PROJECTS		\$ 98,529	\$ 1,182,525	\$ 50,207	\$ 1,235,700	\$ 1,235,700

Adminstration Capital Outlay

Replace Copier	\$12,000
Re allocate street lighting James Street Extension	11,150
Re allocate crosswalk James Street Extension	6,400
	<u>\$29,550</u>

Public Works Capital Outlay:

Recycling Bin	\$ 11,800
Concrete Pad	5,000
Brine Improvements	100,000
Replace PT 2 F250 Truck w/snowplow/spreader	42,000
Street Sweeper 40 % General Fund 60% Stormwater	\$ 260,000
Bucket Truck	125,000
	<u>\$ 387,800</u>

Capital Projects:

Capital Projects	Project Budget	PTD 6/30/2015	Transfer 19-20	FUTURE
158 Sidewalk & Tanglewood Greenway				
STPDA Grant NCDOT	1,480,000	167,871		
Relocation of Grant	630,400			
Transfers from General Fund	527,600	50,900	476,700	
<i>Estimated Revenues</i>	<u>2,638,000</u>	218,771		
Construction and Engineering	1,850,000	208,678		
35.00%	647,500			
Contingency	140,500			
Estimated Cost	<u>2,638,000</u>			
According to NCDOT bids 35% higher				
Market Center Drive				
CMAQ Grant Sidewalk Phase II	320,000			
NC Dept. Of Commerce Grant	194,340	194,340		
Sewer Reserve	25,000	-		
Transfers from General Fund	904,740	117,230	709,000	240,000
Transfers from Storm water Fund	109,200	109,200		
<i>Estimated Revenues</i>	<u>1,553,280</u>			
<i>Phase I</i>				
<i>Design</i>	48,300	48,300		
<i>Storm drainage</i>	15,000	14,884		
<i>Road & Sidewalk Construction</i>	384,000	19,986		
<i>Back flow preventer up fit</i>	25,000			
<i>Stamped Cross Walks</i>	8,000			
<i>Enhancements</i>	101,000	29,456		
<i>Subtotal Phase I</i>	<u>581,300</u>			
<i>Phase II</i>				
<i>Design</i>	59,300	59,300		
<i>Storm drainage</i>	94,200			
<i>Grant Sidewalk</i>	400,000			
<i>Road Construction</i>	280,080			
<i>Stamped Cross Walks</i>	37,400			
<i>Enhancements</i>	101,000	29,456		
<i>subtotal Phase II</i>	<u>971,980</u>			
<i>Total</i>	<u>1,553,280</u>			
Sidewalk Harper Road I40 to Morgan				
Grant	531,200	-		
Transfers from General Fund	132,800	-	66,400	
<i>Estimated Revenues</i>	<u>664,000</u>			
Engineering	66,400	-		
Construction	597,600	-		
<i>Appropriations</i>	<u>664,000</u>			
Total Transfers to Capital Projects			<u>#####</u>	

Since NCDOT has advised that recent construction costs for NCDOT projects have come in 35% higher than projected, staff is recommending returning these funds to MPO and relocating the grant funds to the 158 Sidewalk Project. 35% increase on Hwy 158 project would be \$647,000, which without this relocation would have to come out of fund balance.

Sidewalk 158 Stadium to Kinnamon Village

Grant	270,400
Transfers from General Fund	<u>67,600</u>
<i>Estimated Revenues</i>	<u><u>338,000</u></u>

Engineering	270,400
Construction	<u>67,600</u>
<i>Appropriations</i>	<u><u>338,000</u></u>

The majority of this project will be performed by NCDOT when doing the Lewisville-Clemmons Road project

Intersections Improvements

Grant	360,000
Transfers from General Fund	<u>90,000</u>
<i>Estimated Revenues</i>	<u><u>450,000</u></u>

Engineering	45,000
Construction	<u>405,000</u>
<i>Appropriations</i>	<u><u>450,000</u></u>

STORMWATER UTILITY FUND

ESTIMATED REVENUES:

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2018	Proposed 6/30/2020	Proposed 2 6/30/2020
ERU			12943		13202	13202
Per ERU			\$5.00		\$5.00	\$6.00
67-3473-5100	Storm water Fee	\$ 765,739	\$ 765,500	\$ 765,720	\$ 777,850	\$ 946,700
67-3491-4100	Storm water Permits	6,768	6,000	4,957	6,000	6,000
67-3491-5100	Violation	-	-	500	-	-
67-3831-0000	Investment Earnings	5,163	11,500	41,453	45,500	47,500
67-3833-1000	Sponsorships	1,150	1,000	1,025	1,000	1,000
	Charges for services	2,575	-	3,250	3,900	3,900
67-3835-0000	Sale of capital assets	-	50,000	50,000	25,000	25,000
	Subtotal	781,395	834,000	866,905	859,250	1,030,100
67-3991-0000	Fund Balance Appropriated	-	1,133,625	-	1,387,525	1,229,420
TOTAL STORM WATER REVENUES		\$ 781,395	\$ 1,967,625	\$ 866,905	\$ 2,246,775	\$ 2,259,520

Stormwater Fee:

- Fee based on \$5.00 per equivalent residential unit per month \$60 annually
- Proposed 2 is estimated on fee based \$6.00 per equivalent residential unit per month: \$72 annually

Please note if we had followed the SWAB committee's original pay as you go financing plan the equivalent residential unit would have been \$6.50 for Fiscal Year Ending June 30, 2020

Stormwater Permit:

- Fee for Stormwater facilities required by ordinance for new development or re development. This fee is adopted under a separate ordinance.

STORMWATER APPROPRIATIONS

Account #	Account Description	Actual 6/30/2018	Budget 6/30/2019	Est. Actual 6/30/2019	Proposed 6/30/2020	Proposed 1 6/30/2020
67-4730-1210	Salaries	170,272	202,200	154,165	222,600	222,600
67-4730-1220	Salaries: Leaf & Limb	40,303	36,000	34,720	40,000	44,400
67-4730-1230	Salaries:Street Sweeping	-	2,000	2,775	4,275	4,275
67-4730-1810	FICA	15,117	18,400	14,760	20,375	20,755
67-4730-1820	Retirement	15,438	16,400	14,819	23,035	23,430
67-4730-1821	401K Match	9,655	10,125	8,503	12,900	13,120
67-4730-1830	Insurance	45,190	45,500	42,409	58,025	59,380
	Wellness	-	-	-	900	900
67-4730-1850	Unemployment	-	150	-	435	475
	Personnel	295,975	330,775	272,151	382,545	389,335
67-4730-1990	Professional Services	2,932	50,000	34,090	50,000	50,000
67-4730-2000	Supplies	2,645	4,000	1,673	5,000	5,000
67-4730-2010	TMDL-Testing	2,088	-	-	-	-
67-4730-2120	Safety & Uniforms	499	1,000	415	1,000	1,000
67-4730-2310	Public Education	6,014	8,000	8,000	8,000	8,000
67-4730-2320	Public Participation	970	2,500	2,146	2,500	2,500
67-4730-2510	Gas/fuel	2,746	3,000	2,906	3,200	3,200
67-4730-2511	Gas/fuel Leaf/Limb	9,376	9,500	10,500	11,000	15,000
67-4730-3100	Travel/Training	2,664	6,000	396	4,500	4,500
67-4730-3130	Illicit Discharge	1,469	2,000	1,281	1,500	1,500
67-4730-3210	Telephone	1,727	2,000	1,810	2,500	2,500
67-4730-3250	Postage	50	500	185	1,500	1,500
67-4730-3310	Utilities	659	1,000	680	1,000	1,000
67-4730-3400	Print/Copier	580	1,000	72	3,550	3,550
67-4730-3510	Building Maintenance	174	4,000	21	1,000	1,000
67-4730-3520	Equipment Maintenance	21,008	24,000	24,890	27,000	27,000
67-4730-3530	Drainage Maint/Good housekeeping	12,951	10,000	5,000	10,000	10,000
67-4730-3590	Community Clean-up	2,852	3,500	3,500	3,500	3,500
67-4730-3900	Contract Services	1,078	3,000	1,000	3,000	3,000
67-4730-3910	Contract Services Billing	7,687	8,000	7,657	7,850	9,510
67-4730-3930	Leaf/limb Disposal	5,242	7,500	5,300	8,000	8,000
67-4730-3970	Waste Disposal & Landfill Fees	-	500	-	500	500
67-4730-4400	Licenses & Support	4,614	7,000	7,245	7,000	7,000
67-4730-4500	Insurance	7,771	9,500	9,466	14,255	14,255
67-4730-4900	Permits	860	1,500	860	1,200	1,200
67-4730-4910	Dues & subscriptions	625	2,500	938	2,000	2,000
67-4730-4920	Professional License	150	350	225	350	350
67-4730-4970	Minor Capital Improvement	50,889	110,000	98,000	150,000	150,000
67-4730-4980	Non Capital Equipment	3,274	4,000	2,467	10,000	10,000
67-4730-4990	Miscellaneous	126	1,000	126	1,000	1,000
	Subtotal	153,720	286,850	230,849	341,905	347,565
	Total Operating Expenditures	449,695	617,625	503,000	724,450	736,900
	Capital Outlay					
67-8110-5000	Capital Outlay	38,693	600,000	244,183	510,000	510,000
67-8110-5010	Capital Improvement Plan	16,557	750,000	396,900	1,022,400	1,022,400
	Capital Outlay	55,250	1,350,000	641,083	1,532,400	1,532,400
67-9840-9800	Transfer to Market Center Dr	104,916	-	-	-	-
	Subtotal Transfers to other funds	104,916	-	-	-	-
	TOTAL STORMWATER EXPENDITURES	609,861	1,967,625	#####	2,256,850	2,269,300
	Revenues Over (Under) Expenditures	171,534		(277,178)	(1,397,600)	(1,239,200)
	Beginning Net Position 7/1			#####	1,918,358	1,918,358
	Ending Net Position 6/30	#####		#####	520,758	679,158

STORMWATER APPROPRIATIONS

Personnel:

- Full time positions: 3
 - Stormwater Engineer
 - Stormwater Technician 2
 - Stormwater Technician 1 (Currently unfilled)
- Allocated Salaries: \$98,120
 - ½ of leaf/limb grass service
 - 60% of street sweeping
 - Public Works Director 50%
- Part time Plan Reviewer
 - 30% \$8,800

Benefits:

- Employer taxes
- Group insurance: Health, Dental & Vision
- Life insurance 1x salary
- Local Government Employee Retirement System 8.95% from 7.75%
- 401 K match

Public Education:

- Programs in Clemmons Schools
 - Coloring books, pencils, and games
- Banner at Southwest Athletics Field
- Booth at Community Day
- Village Events

Licenses:

- Trimble Desktop
- Arc Pad Positions mobile update (2)
- ESRI ArcGIS and Arc Pad (2)
- Additional ESRI license for watershed analysis
- AutoCAD

Non-capital < \$5000

- Survey Equipment

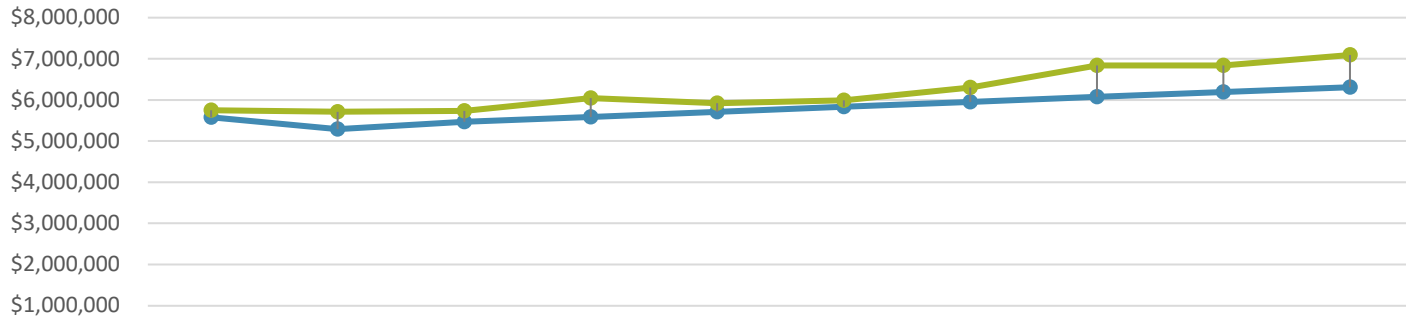
Capital Outlay:

- Re allocate Truck wash \$354,000
- Street Sweeper 60% \$156,000

Capital Improvement Plan:

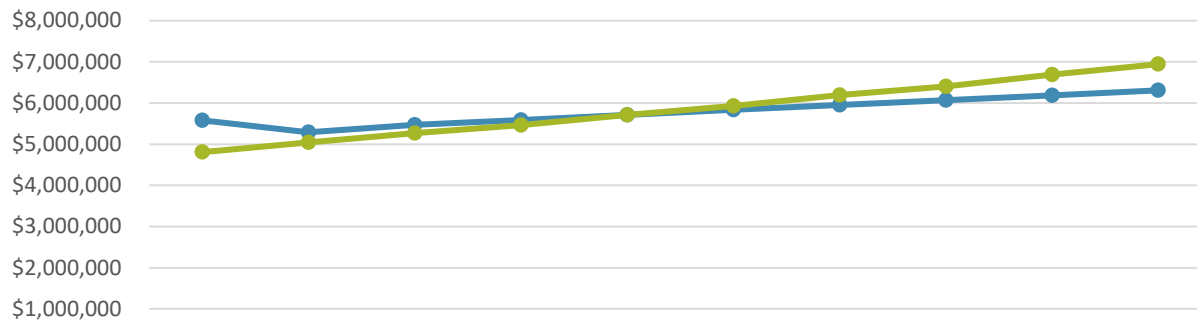
- Re allocate Lakefield CIP \$47,400
- Re allocate Springside CIP \$750,000
- Springpath \$ 125,000
- Breckingridge \$ 100,000

Trend Line Revenues and Total Expenditures



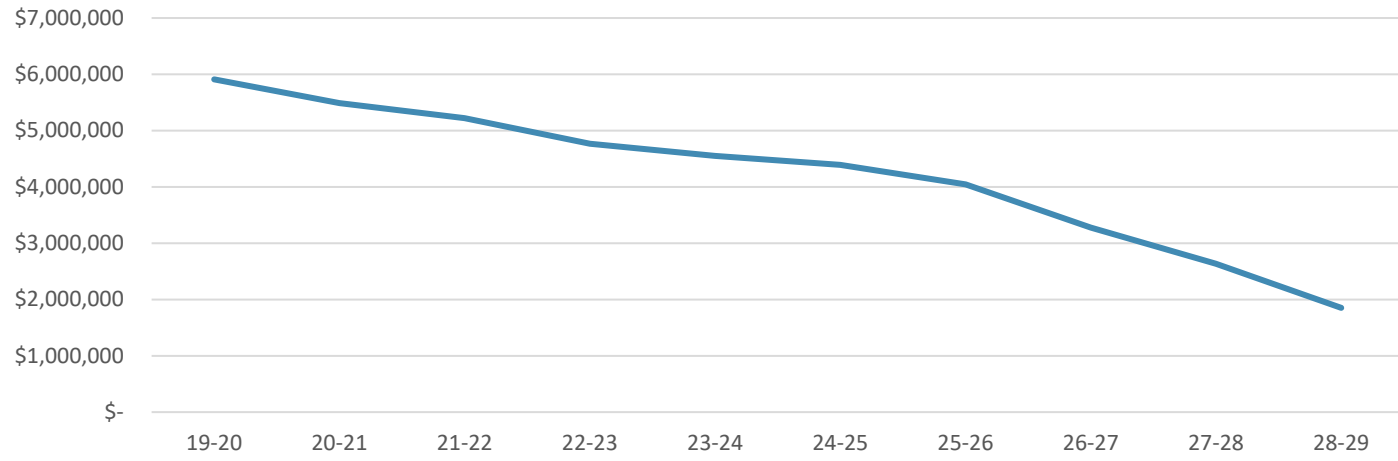
	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
Revenue	\$5,581,035	\$5,290,122	\$5,472,565	\$5,585,266	\$5,709,496	5,833,339	5,954,897	6,072,135	6,189,016	6,308,712
Expenditures	\$5,751,870	\$5,713,835	\$5,736,999	\$6,043,078	\$5,923,882	\$5,991,247	\$6,301,412	\$6,837,391	\$6,834,175	\$7,091,825

Trend Line Revenues and Operating Expenditures



	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
Revenue	\$5,581,03	\$5,290,12	\$5,472,56	\$5,585,26	\$5,709,49	5,833,339	5,954,897	6,072,135	6,189,016	6,308,712
Operating Expenditures	4,807,820	5,040,678	5,271,229	5,464,663	5,715,697	5,926,962	6,194,412	6,404,591	6,693,425	6,944,425

Fund Balance



Proposed

Village of Clemmons
Ten Year Projections

Current Tax Rate
Current Service Levels

	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
Assessed Value	2,222,905,379	2,299,032,025	2,368,002,986	2,486,403,135	2,536,131,198	2,586,853,822	2,638,590,898	2,691,362,716	2,745,189,970	2,800,093,769	2,856,095,644
Collection Rate	99.25%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%
Tax Rate	0.1150	0.1150	0.1150	0.1150	0.1150	0.1150	0.115	0.115	0.115	0.115	0.115
County Reassessment				x							
One cent	\$ 220,623	\$ 228,984	\$ 235,853	\$ 247,646	\$ 252,599	\$ 257,651	\$ 262,804	\$ 268,060	\$ 273,421	\$ 278,889	\$ 284,467
Estimated Revenues											
Ad Valorem Taxes	2,568,076	2,642,700	2,727,311	2,862,926	2,919,885	2,977,982	3,037,242	3,097,687	3,159,341	3,222,227	3,286,372
Other Taxes & Licenses	3,040	3,000	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800
Intergovernmental Revenues	2,355,994	2,360,200	2,419,205	2,479,685	2,541,677	2,605,219	2,670,349	2,737,108	2,805,536	2,875,674	2,947,566
Restricted intergovernmental	14,640	20,600	14,806	14,954	15,104	15,255	15,408	15,562	15,718	15,875	16,034
Restricted Sewer Reserve	-	190,640	-	-	-	-	-	-	-	-	-
Permits & fees	24,910	17,675	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Investment earnings	138,225	125,000	106,000	92,200	85,800	77,000	76,300	70,500	57,500	41,200	24,700
Donations & Sponsorships	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	62,015	221,220	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240
Total Revenues	\$ 5,166,900	\$ 5,581,035	\$ 5,290,122	\$ 5,472,565	\$ 5,585,266	\$ 5,709,496	\$ 5,833,339	\$ 5,954,897	\$ 6,072,135	\$ 6,189,016	\$ 6,308,712
Expenditures											
Governing Board	63,065	75,650	75,200	75,700	76,200	76,700	77,200	77,700	78,200	78,700	79,200
Administration	625,598	780,165	782,471	831,857	838,972	891,336	899,533	955,017	964,443	1,023,199	1,034,011
Public Safety	1,315,959	1,429,450	1,561,923	1,640,019	1,722,020	1,808,121	1,898,527	1,993,453	2,078,726	2,182,662	2,291,795
Public Works	2,089,960	2,278,910	2,370,066	2,464,869	2,563,464	2,666,003	2,772,643	2,883,549	2,998,891	3,118,847	3,243,601
Planning & Zoning	171,757	234,145	238,828	243,605	248,477	253,447	258,516	263,686	268,960	274,339	279,826
Parks & Recreation	5,081	9,500	9,690	9,884	10,082	10,284	10,490	10,700	10,914	11,132	11,355
Operating Cost New Capital	-	-	2,500	5,295	5,448	9,806	10,053	10,307	4,457	4,546	4,637
Total Operating Expenditures	4,271,420	4,807,820	5,040,678	5,271,229	5,464,663	5,715,697	5,926,962	6,194,412	6,404,591	6,693,425	6,944,425
Revenue over (under) operating expenditures	895,480	773,215	249,444	201,336	120,603	(6,201)	(93,623)	(239,515)	(332,456)	(504,409)	(635,713)
Capital											
Capital & Major Repairs	1,121,831	417,350	363,957	293,270	578,415	208,185	64,285	107,000	432,800	140,750	147,400
Transfers to Capital Projects	34,407	526,700	309,200	172,500	-	-	-	-	-	-	-
Total Capital	\$ 1,156,238	\$ 944,050	\$ 673,157	\$ 465,770	\$ 578,415	\$ 208,185	\$ 64,285	\$ 107,000	\$ 432,800	\$ 140,750	\$ 147,400
Total Expenditures	\$ 5,427,658	\$ 5,751,870	\$ 5,713,835	\$ 5,736,999	\$ 6,043,078	\$ 5,923,882	\$ 5,991,247	\$ 6,301,412	\$ 6,837,391	\$ 6,834,175	\$ 7,091,825
Revenues over (under) expenditures	\$(260,758)	\$(170,835)	\$(423,713)	\$(264,434)	\$(457,812)	\$(214,386)	\$(157,908)	\$(346,515)	\$(765,256)	\$(645,159)	\$(783,113)
Beginning unassigned & assigned fund balance	6,341,803	6,081,045	5,910,210	5,486,497	5,222,063	4,764,251	4,549,865	4,391,957	4,045,442	3,280,186	2,635,027
Estimated ending unassigned fund balance	\$ 6,081,045	\$ 5,910,210	\$ 5,486,497	\$ 5,222,063	\$ 4,764,251	\$ 4,549,865	\$ 4,391,957	\$ 4,045,442	\$ 3,280,186	\$ 2,635,027	\$ 1,851,914
Without Relocation of Grant Funds		\$ 5,263,210	\$ 4,839,497	\$ 4,575,063	\$ 4,117,251	\$ 3,902,865	\$ 3,744,957	\$ 3,398,442	\$ 2,633,186	\$ 1,988,027	\$ 1,204,914

For purposes of projections some of the restricted revenues and expenditures have been separated in order to determine what tax rate or service levels.

1. Year 20-21 Clemmons would need to cover 100% of cost of deputy added under grant.

1. Assume if we do addition to Village Hall would incorporate moving deputies to Village Hall.

Please note that fund balance is not recommended to be used to cover operating expenditures, which occurs 23-24

Please note that we go below the council determined minimum fund balance of \$3,000,000 year 27-28

There will usually be differences between the forecasted and actual results, because events and circumstances frequently do not occur as expected.

Proposed

Village of Clemmons
Ten Year Projections

Current Tax Rate
Current Service Levels

	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
RESTRICTED REVENUE SOURCES:											
Restricted Fund Balance-Streets	1,674,815	2,116,553	744,573	564,950	576,481	582,738	583,528	578,651	567,902	551,068	527,932
Powell Bill	517,863	513,225	514,508	515,794	517,083	518,376	519,672	520,971	522,273	523,579	524,888
Interest Powell Bill	40,204	30,000	18,260	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
Total Revenues	558,067	543,225	532,768	530,294	531,583	532,876	534,172	535,471	536,773	538,079	539,388
Transfers to Capital Projects Market											
Center Dr.	(15,800)	(709,000)	(250,000)	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-	-
Streets Resurfacing	-	(1,000,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Streets	(100,529)	(206,205)	(212,391)	(218,763)	(225,326)	(232,086)	(239,049)	(246,220)	(253,607)	(261,215)	(269,051)
Operating Cost New Capital	-	-	(15,800)	(16,590)	(17,420)	(18,291)	(19,205)	(20,165)	(21,173)	(22,232)	(23,010)
Total Expenditures	(116,329)	(1,915,205)	(712,391)	(518,763)	(525,326)	(532,086)	(539,049)	(546,220)	(553,607)	(561,215)	(569,051)
Revenues over (under) expenditures	441,738	(1,371,980)	(179,623)	11,531	6,257	790	(4,877)	(10,749)	(16,834)	(23,136)	(29,663)
Restricted Fund Balance Streets	2,116,553	744,573	564,950	576,481	582,738	583,528	578,651	567,902	551,068	527,932	498,269

Estimated Restricted Fund Balance Occupancy	\$ 237,471	\$ 220,695	\$ 208,515	\$ 212,580	\$ 212,777	\$ 208,990	\$ 201,099	\$ 188,981	\$ 172,509	\$ 141,551	\$ 129,551
Occupancy Tax Revenue	\$ 105,300	\$ 105,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Sponsorships	\$ 9,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Subtotal Revenues	\$ 114,300	\$ 113,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000
Clemmons Events	(131,076)	(125,180)	(128,935)	(132,803)	(136,787)	(140,891)	(145,118)	(149,472)	(163,958)	(145,000)	(145,000)
Revenues over (under) expenditures	\$ (16,776)	\$ (12,180)	\$ 4,065	\$ 197	\$ (3,787)	\$ (7,891)	\$ (12,118)	\$ (16,472)	\$ (30,958)	\$ (12,000)	\$ (12,000)
Restricted Fund Balance	\$ 220,695	\$ 208,515	\$ 212,580	\$ 212,777	\$ 208,990	\$ 201,099	\$ 188,981	\$ 172,509	\$ 141,551	\$ 129,551	\$ 117,551

New Hotel
20-21 Assume new hotel will be complete, however also assume new hotel will effect occupancy in older hotel

There will usually be differences between the forecasted and actual results, because events and circumstances frequently do not occur as expected.

Village of Clemmons
Ten Year Projections

Proposed Budget 2
Additional Public Works Employee
With Leaf/Limb expanded

	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
Assessed Value	2,222,905,379	2,299,032,025	2,368,002,986	2,486,403,135	2,536,131,198	2,586,853,822	2,638,590,898	2,691,362,716	2,745,189,970	2,800,093,769	2,856,095,644
Collection Rate	99.25%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%
Tax Rate	0.1150	0.1150	0.1150	0.1150	0.1150	0.1150	0.115	0.115	0.115	0.115	0.115
County Reassessment				x							
One cent	\$ 220,623	\$ 228,984	\$ 235,853	\$ 247,646	\$ 252,599	\$ 257,651	\$ 262,804	\$ 268,060	\$ 273,421	\$ 278,889	\$ 284,467
Estimated Revenues											
Ad Valorem Taxes	2,568,076	2,642,700	2,727,311	2,862,926	2,919,885	2,977,982	3,037,242	3,097,687	3,159,341	3,222,227	3,286,372
Other Taxes & Licenses	3,040	3,000	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800
Intergovernmental Revenues	2,355,994	2,360,200	2,419,205	2,479,685	2,541,677	2,605,219	2,670,349	2,737,108	2,805,536	2,875,674	2,947,566
Restricted intergovernmental	14,640	20,600	14,806	14,954	15,104	15,255	15,408	15,562	15,718	15,875	16,034
Restricted Sewer Reserve	-	190,640	-	-	-	-	-	-	-	-	-
Permits & fees	24,910	17,675	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Investment earnings	138,225	125,000	106,000	92,200	85,800	77,000	76,300	70,500	57,500	41,200	24,700
Donations & Sponsorships	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	62,015	221,220	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240	11,240
Total Revenues	\$ 5,166,900	\$ 5,581,035	\$ 5,290,122	\$ 5,472,565	\$ 5,585,266	\$ 5,709,496	\$ 5,833,339	\$ 5,954,897	\$ 6,072,135	\$ 6,189,016	\$ 6,308,712
Expenditures											
Governing Board	63,065	75,650	75,200	75,700	76,200	76,700	77,200	77,700	78,200	78,700	79,200
Administration	625,598	780,165	782,471	831,857	838,972	891,336	899,533	955,017	964,443	1,023,199	1,034,011
Public Safety	1,315,959	1,461,174	1,595,233	1,674,995	1,758,745	1,906,801	2,002,141	2,102,248	2,192,960	2,302,608	2,417,738
Public Works	2,089,960	2,342,125	2,435,810	2,533,242	2,634,572	2,739,955	2,849,553	2,963,535	3,082,076	3,205,359	3,333,573
Planning & Zoning	171,757	234,145	238,828	243,605	248,477	253,447	258,516	263,686	268,960	274,339	279,826
Parks & Recreation	5,081	9,500	9,690	9,884	10,082	10,284	10,490	10,700	10,914	11,132	11,355
Operating Cost New Capital	-	-	2,500	5,295	5,448	9,806	10,053	10,307	4,457	4,546	4,637
Total Operating Expenditures	4,271,420	4,902,759	5,139,732	5,374,578	5,572,496	5,888,329	6,107,486	6,383,193	6,602,010	6,899,883	7,160,340
Revenue over (under) operating expenditures	895,480	678,276	150,390	97,987	12,770	(178,833)	(274,147)	(428,296)	(529,875)	(710,867)	(851,628)
Capital											
Capital & Major Repairs	1,157,548	399,800	363,957	293,270	578,415	208,185	64,285	107,000	432,800	140,750	147,400
Transfers to Capital Projects	34,407	526,700	309,200	172,500	-	-	-	-	-	-	-
Total Capital	\$ 1,191,955	\$ 926,500	\$ 673,157	\$ 465,770	\$ 578,415	\$ 208,185	\$ 64,285	\$ 107,000	\$ 432,800	\$ 140,750	\$ 147,400
Total Expenditures	\$ 5,463,375	\$ 5,829,259	\$ 5,812,889	\$ 5,840,348	\$ 6,150,911	\$ 6,096,514	\$ 6,171,771	\$ 6,490,193	\$ 7,034,810	\$ 7,040,633	\$ 7,307,740
Revenues over (under) expenditures	\$(296,475)	\$(248,224)	\$(522,767)	\$(367,783)	\$(565,645)	\$(387,018)	\$(338,432)	\$(535,296)	\$(962,675)	\$(851,617)	\$(999,028)
Beginning unassigned & assigned fund balance	6,341,803	6,045,328	5,797,104	5,274,337	4,906,554	4,340,909	3,953,891	3,615,459	3,080,163	2,117,488	1,265,871
Estimated ending unassigned fund balance	\$ 6,045,328	\$ 5,797,104	\$ 5,274,337	\$ 4,906,554	\$ 4,340,909	\$ 3,953,891	\$ 3,615,459	\$ 3,080,163	\$ 2,117,488	\$ 1,265,871	\$ 266,843

Without Relocation of Grant Funds \$ 5,150,104 \$ 4,627,337 \$ 4,259,554 \$ 3,693,909 \$ 3,306,891 \$ 2,968,459 \$ 2,433,163 \$ 1,470,488 \$ 618,871 \$ (380,157)

For purposes of projections some of the restricted revenues and expenditures have been separated in order to determine what tax rate or service levels.

1. Year 20-21 Clemmons would need to cover 100% of cost of deputy added under grant.

1. Assume if we do addition to Village Hall would incorporate moving deputies to Village Hall.

Please note that fund balance is not recommended to be used to cover operating expenditures, which we do 23-24 year

Please note that we go below the council determined minimum fund balance of \$3,000,000 year 25-26

Added deputy and position not sustainable at current tax rate

There will usually be differences between the forecasted and actual results, because events and circumstances frequently do not occur as expected.

Village of Clemmons
Ten Year Projections

Proposed Budget 2
Additional Public Works Employee
With Leaf/Limb expanded

	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
RESTRICTED REVENUE SOURCES:											
Restricted Fund Balance-Streets	1,674,815	2,116,553	744,573	564,950	576,481	582,738	583,528	578,651	567,902	551,068	527,932
Powell Bill	517,863	513,225	514,508	515,794	517,083	518,376	519,672	520,971	522,273	523,579	524,888
Interest Powell Bill	40,204	30,000	18,260	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
Total Revenues	558,067	543,225	532,768	530,294	531,583	532,876	534,172	535,471	536,773	538,079	539,388
Transfers to Capital Projects Market											
Center Dr.	(15,800)	(709,000)	(250,000)	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-	-
Streets Resurfacing	-	(1,000,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Streets	(100,529)	(206,205)	(212,391)	(218,763)	(225,326)	(232,086)	(239,049)	(246,220)	(253,607)	(261,215)	(269,051)
Operating Cost New Capital	-	-	(15,800)	(16,590)	(17,420)	(18,291)	(19,205)	(20,165)	(21,173)	(22,232)	(23,010)
Total Expenditures	(116,329)	(1,915,205)	(712,391)	(518,763)	(525,326)	(532,086)	(539,049)	(546,220)	(553,607)	(561,215)	(569,051)
Revenues over (under) expenditures	441,738	(1,371,980)	(179,623)	11,531	6,257	790	(4,877)	(10,749)	(16,834)	(23,136)	(29,663)
Restricted Fund Balance Streets	2,116,553	744,573	564,950	576,481	582,738	583,528	578,651	567,902	551,068	527,932	498,269

Estimated Restricted Fund Balance Occupancy	\$ 237,471	\$ 220,695	\$ 208,515	\$ 212,580	\$ 212,777	\$ 208,990	\$ 201,099	\$ 188,981	\$ 172,509	\$ 141,551	\$ 129,551
Occupancy Tax Revenue	\$ 105,300	\$ 105,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Sponsorships	\$ 9,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Subtotal Revenues	\$ 114,300	\$ 113,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 133,000
Clemmons Events	(131,076)	(125,180)	(128,935)	(132,803)	(136,787)	(140,891)	(145,118)	(149,472)	(163,958)	(145,000)	(145,000)
Revenues over (under) expenditures	\$ (16,776)	\$ (12,180)	\$ 4,065	\$ 197	\$ (3,787)	\$ (7,891)	\$ (12,118)	\$ (16,472)	\$ (30,958)	\$ (12,000)	\$ (12,000)
Restricted Fund Balance	\$ 220,695	\$ 208,515	\$ 212,580	\$ 212,777	\$ 208,990	\$ 201,099	\$ 188,981	\$ 172,509	\$ 141,551	\$ 129,551	\$ 117,551

New Hotel
20-21 Assume new hotel will be complete, however also assume new hotel will effect occupancy in older hotel

There will usually be differences between the forecasted and actual results, because events and circumstances frequently do not occur as expected.

Village of Clemmons
Stormwater Fund
Ten Year Projections

Increase fee to \$6.00 ERU which would be \$72 annually for resident.

	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29
ERU	12,943	13,202	13,598	14,006	14,286	14,572	14,863	15,160	15,463	15,772	16,087
Collection Rate	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%	99.60%
Stormwater Fee	60	72	72	72	72	72	72	72	72	72	72
Estimated Revenues											
Stormwater Fee	765,720	946,700	975,140	1,004,398	1,024,478	1,044,987	1,065,855	1,087,154	1,108,883	1,131,042	1,153,631
Stormwater Permit	4,957	6,000	6,000	6,000	4,000	4,000	4,000	4,000	4,000	4,000	3,000
Investment earnings	41,453	47,500	16,700	14,700	15,700	10,480	13,500	19,500	22,700	25,000	30,900
Sponsorships	1,025	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Sale of capital assets	50,000	25,000	-	-	-	-	-	-	-	-	-
Other Revenues	3,750	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900
Total Revenues	\$ 866,905	\$ 1,030,100	\$ 1,002,740	\$ 1,029,998	\$ 1,044,178	\$ 1,064,367	\$ 1,088,255	\$ 1,115,554	\$ 1,140,483	\$ 1,164,942	\$ 1,188,531
Expenditures											
Operating expenses	\$ 503,000	\$ 736,900	\$ 759,007	\$ 781,777	\$ 805,230	\$ 829,387	\$ 854,269	\$ 879,897	\$ 906,294	\$ 933,483	\$ 961,487
Operating Cost New Capital	-	-	1,500	1,500	1,500	1,500	1,553	1,607	1,663	1,721	1,781
Total Operating Expenditures	503,000	736,900	760,507	783,277	806,730	830,887	855,822	881,504	907,957	935,204	963,268
Revenue over (under) operating expenditures	363,905	293,200	242,233	246,721	237,448	233,480	232,433	234,050	232,526	229,738	225,263
Capital											
Capital Outlay	244,183	510,000	104,957	103,000	175,000	104,000	-	105,000	135,000	-	-
Capital Improvement Plan	396,900	1,022,400	85,000	260,000	230,000	-	-	-	-	-	-
Transfers to Capital Projects	-	-	-	-	-	-	-	-	-	-	-
Total Capital	\$ 641,083	\$ 1,532,400	\$ 189,957	\$ 363,000	\$ 405,000	\$ 104,000	\$ -	\$ 105,000	\$ 135,000	\$ -	\$ -
Total Expenditures	\$ 1,144,083	\$ 2,269,300	\$ 950,464	\$ 1,146,277	\$ 1,211,730	\$ 934,887	\$ 855,822	\$ 986,504	\$ 1,042,957	\$ 935,204	\$ 963,268
Revenues over (under) expenditures	\$ (277,178)	\$ (1,239,200)	\$ 52,276	\$ (116,279)	\$ (167,552)	\$ 129,480	\$ 232,433	\$ 129,050	\$ 97,526	\$ 229,738	\$ 225,263
Unrestricted net position	\$ 2,195,536	\$ 1,918,358	\$ 679,158	\$ 731,434	\$ 615,155	\$ 447,603	\$ 577,083	\$ 809,516	\$ 938,566	\$ 1,036,092	\$ 1,265,830
Estimated Unrestricted net position	\$ 1,918,358	\$ 679,158	\$ 731,434	\$ 615,155	\$ 447,603	\$ 577,083	\$ 809,516	\$ 938,566	\$ 1,036,092	\$ 1,265,830	\$ 1,491,093